



Corporate Governance Data

■ Number of female board members (as of April 1, 2022)

Daiwa House Industry		Group companies	
Directors	Executive officer	Directors	Executive officers
2	1	8	5

■ Status of holding Corporate Governance Committee (Expected attendees: External Directors, External Auditors, Fulltime Auditors, CEO, CFO and Representative Directors)

FY2021	①	②
Month	Jul.	Jan.
Number of attendees	10/12	11/12
Attendance rate	83%	92%

■ Status of holding Joint Management Council (Expected attendees: Directors, Executive Officers and Auditors)

FY2021	①	②
Month	Sep.	Feb.
Directors	13/14	14/14
Auditors	5/5	4/5
Executive Officers	49/49	49/49
Attendance rate	99%	99%

■ Status of holding Remuneration Advisory Committee (Expected attendees: External Directors, CEO, COO, General Manager of Management Administration Headquarters)

FY2021	①
Month	May.
Number of attendees	7/7
Attendance rate	100%

■ Status of holding Nomination Advisory Committee (Expected attendees: External Directors, CEO, COO, General Manager of Management Administration Headquarters)

FY2021	①
Month	May.
Number of attendees	7/7
Attendance rate	100%

■ Status of holding Board of Directors (Expected attendees: Directors and Auditors)

FY2021	①	②	③	④	⑤	⑥	⑦	⑧	⑨	⑩	⑪	⑫	⑬	⑭	⑮	⑯	⑰
Month	Apr.	May.	Extraordinary meeting in May.	Extraordinary meeting in Jun.	Jun.	Jul.	Aug.	Sep.	Extraordinary meeting in Oct.	Oct.	Extraordinary meeting in Oct.	Nov.	Dec.	Jan.	Feb.	Extraordinary meeting in Mar.	Mar.
Directors	14/14	14/14	14/14	14/14	14/14	14/14	14/14	14/14	14/14	14/14	11/14	14/14	14/14	13/14	12/14	14/14	14/14
Auditors	5/6	6/6	6/6	5/6	5/5	5/5	5/5	5/5	5/5	5/5	5/5	5/5	5/5	5/5	4/5	5/5	5/5
Attendance rate	95%	100%	100%	95%	100%	100%	100%	100%	100%	100%	84%	100%	100%	95%	84%	100%	100%
Matters to be resolved	2	6	2	1	8	5	6	10	1	2	1	7	5	4	4	2	6
Matters to be reported	10	4	0	0	2	9	2	4	0	8	0	3	3	8	0	0	3
Time required	135 min.	125 min.	20 min.	20 min.	100 min.	170 min.	115 min.	221 min.	100 min.	115 min.	25 min.	125 min.	130 min.	125 min.	55 min.	25 min.	175 min.